

STATE OF MICHIGAN
DEPARTMENT OF EDUCATION
LANSING

RICK SNYDER GOVERNOR MICHAEL P. FLANAGAN STATE SUPERINTENDENT

June 3, 2015

Rick Repicky, Interim Superintendent Rachel Noth, School Board President Hazel Park Community Schools 1620 East Elza Avenue Hazel Park, MI 48030

Dear Interim Superintendent Repicky and Board President Noth:

Thank you for the submission of your district's Deficit Elimination Plan (DEP) as developed by the district and approved by the local board of education. The Michigan Department of Education has approved this plan based on contingencies, which are listed below. Attached is a one page summary of the DEP from your electronic submission.

This plan is dependent upon the district's ability to convert certain short term debt to long term by November 1, 2015. If the district is unable to convert this debt, the DEP must be revised and submitted by November 15, 2015.

The DEP is also dependent upon projected membership growth. Therefore, it is critical that enrollment growth take place according to the schedule detailed in the DEP. The MDE expects that if the district is unable to realize projected revenue growth due to increased enrollment, it will institute expenditure reductions in order to maintain the deficit elimination schedule detailed in the plan.

This plan assumes that the per pupil foundation will increase in each year of the plan. If the foundation increase does not occur as detailed in the DEP, the MDE expects that the district will institute expenditure reductions in order to meet the fund balance targets in the plan.

The plan also assumes that financial incentives given to districts meeting certain criteria will continue each year. The Department expects that if the incentives are not offered, the district will institute expenditure reductions in order to meet the fund balance targets in the plan.

STATE BOARD OF EDUCATION

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The district is required to meet the fund balance targets in this DEP. Failure to meet these deficit reduction targets will invalidate the plan. Department approval is granted based on the following contingencies:

- If the district is unable to convert certain short term debt to long term by November 1, 2015, the DEP must be revised and submitted by November 15, 2015.
- If the district is unable to achieve planned revenue growth due to increased enrollment, it will be expected to reduce expenditures in other categories in order to meet the fund balance targets detailed in this plan.
- The district is required to reduce projected expenditures in any year where the district's actual foundation is below the levels assumed in this plan.
- The district is required to reduce projected expenditures if the district does not receive the financial incentives assumed in this DEP.
- The district is required to post a link to this approved DEP on its website within 30 days of this approval letter. The link should be posted on the budget transparency page, in the form and manner found in the transparency guidance.
- The district is required to submit any revisions made to the current year budget along with the corresponding board resolution adopting the revised budget. If the budget revision impacts the DEP, the DEP should be revised and submitted as well. Revisions must be submitted no later than one week after they are adopted by the board.
- The district is required to submit Monthly Budgetary Control Reports to the Department. Please use the tab labeled "Month1Summary2015" of the electronic DEP form used to prepare your DEP for this purpose.
- If a deficit continues to exist at fiscal year end 2015-16, the district will be required to submit an updated DEP by July 31, 2016, or 30 days after the state school aid budget is passed, whichever comes later.
- The district is required to submit its pupil count information no later than one week after the 2015-16 fall count.

The district has requested an additional five years to eliminate the deficit. Districts that require additional time to eliminate the deficit are subject to strict monitoring of their adherence to the plan. It is important, therefore, that the district implements the strategies included in the plan and submits monthly budgetary control reports on time. The approval of this plan should also be considered approval of your request for an extension of time to eliminate the deficit.

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Please notify us if significant changes occur which would invalidate this plan as approved.

Please contact Jeff Kolb at (517) 373-1908 or kolbj2@michigan.gov, or Chad Urchike at (517) 335-1261 or urchikec1@michigan.gov, if you have any questions.

I look forward to your submissions and continued cooperation.

Sincerely,

Daniel M. Hanrahan, Director

Sarata Januara

Office of State Aid and School Finance

cc: Robert Moore, Deputy Superintendent, Finance and Operations, Oakland Schools Beverly Hinton, Vice President, School Board of Education

Sue Hemple, Secretary, School Board of Education

Rose Mary Hammonds, Treasurer, School Board of Education

Laura Adkins, Trustee, School Board of Education

Sherrie Polowski, Trustee, School Board of Education

Vickie Markavitch, Superintendent, Oakland Schools

Kyle Guerrant, Deputy Superintendent, Michigan Department of Education

Jeff Kolb, Financial Specialist, Office of State Aid and School Finance

Local Audits Unit, Michigan Department of Treasury

Hazel Park School District Financial and Operation Plan/Deficit Elimination Plan-General fund Only 28-Apr-15

28-Apr-1	15										XXX				
Beginning Fund balance	\$	(2,343,203) \$	(1,527,137)	\$ (3,919,403)	\$ (6,191,945)	\$ (11,837,118)	\$ (1,306,372)	\$ (1,236,558)	\$ (665,468)	\$ (310,786)	\$ 8,751	\$ 365,341	\$ 767,897	\$ 1,230,729	
Foundation funding per pupil-BLENDED (increases +1.5% per year)	\$	7,490.00 \$	7,020.00	\$ 7,435.00	\$ 7,485.00	\$ 7,555.00	\$ 7,668.33	\$ 7,783.35	\$ 7,900.10	\$ 8,018.60	\$ 8,138.88	\$ 8,260.96	\$ 8,384.88	\$ 8,510.65	
Foundation funding increase as Percent					0.67%	0.94%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	
•	FY 11/	12 F	Y 12/13	FY 13/14 F	Y 14/15	FY 15/16	FY 16/17	FY 17/18 F	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23 F	Y 23/24	
	Actual		•	-	mendment One					,		,		,	
	Actual	_			with financing										
Student count for funding (blended)includes new ITA program		4,642.36	4,109	3,848	3,644	3,535	3,535	3,570	3.606	3.642	3,678	3,715	3,752	3,790	
Student count for funding (biended)includes new TTA program	D		-11.48%	-6.37%		-3.00%	0.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
DE1/54/15	Percent change of enrollmen	ıı	-11.48%	-0.3776	-5.30%	-3.00%	0.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
REVENUE				_		<u>.</u>									
State funding including UAAL	\$	36,971,322 \$	33,404,524	\$ 33,291,898	\$ 32,351,300	\$ 32,344,490	\$ 32,442,057	\$ 32,852,699	\$ 33,273,669	\$ 33,705,226	\$ 34,147,636	\$ 34,601,173	\$ 35,066,117	\$ 35,542,754	
Section 25 e adjustments															
Local funding from Property Tax					\$ 2,400,000	\$ 2,384,012	\$ 2,384,012	\$ 2,384,012	\$ 2,384,012	\$ 2,384,012	\$ 2,384,012	\$ 2,384,012	\$ 2,384,012	\$ 2,384,012	
Other Local funding including rental income	\$	3,267,428 \$	3,185,449	\$ 3,195,811	\$ 739,500	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	
Erate funding for Telecomm and Wi fi															
PA-18 funding for Special Education programs (\$2,157,008)					\$ 2,157,008	\$ 2,227,111	\$ 2,199,492	\$ 2,270,975	\$ 2,344,782	\$ 2,420,987	\$ 2,499,670	\$ 2.580.909	\$ 2,664,788	\$ 2,751,394	
Federal funding	S	5,689,690 \$	3,332,957	\$ 2,464,775					\$ 2,575,217		\$ 2,601,033	\$ 2,614,039			
	Ť	3,003,030 9	3,332,337	2,101,773	2,324,330	\$ 9,500,000	2,545,057	Ç 2,502,405	y 2,3,3,21,	2,500,055	2,001,033	2,014,033	y 2,027,105 .	Ç 2,040,244	
New financing (November 2015, 4.5%, 15 years)															
other financing sources/ misc revenue/ rent and Indirect cost from cent	er program \$	991,464 \$	858,410	\$ 215,084	\$ 910,000	\$ 910,000	\$ 910,000	\$ 910,000	\$ 910,000	\$ 910,000	\$ 910,000	\$ 910,000	\$ 910,000	\$ 910,000	
Total Revenue	\$	46,919,904	40,781,340	\$ 39,167,568	\$ 41,082,158	\$ 50,702,584	\$ 41,285,218	\$ 41,780,091	\$ 42,287,680	\$ 42,808,318	\$ 43,342,351	\$ 43,890,133	\$ 44,452,026	\$ 45,028,404	
Total Revenue per pupil	Ś	10,107 \$	9,924	\$ 10,179	\$ 11,274	\$ 14,344	\$ 11,680	\$ 11,703	\$ 11,728	\$ 11,755	\$ 11,784	\$ 11,814	\$ 11,847	S 11.882	
The second secon															
EXPENDITURES	EV 11	./12-actual F	Y 12/13-actual	EV 13/14-actual	V 14/15	FY 15/16	FY 16/17	FY 17/18 F	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23 F	Y 23/24	
classroom instruction-Basic needs-excluding center program costs	\$	23,551,554 \$,,		\$ 21,775,050								\$ 20,935,050		
Added Needs	Ş	5,871,702 \$. ,	\$ 4,899,275	, , , , , ,	, , , , , ,	, , , , , ,	. ,	, , , , , ,	
Adult Education	\$	371,902 \$,										,,	\$ 495,700	
Pupil services	\$	2,435,215 \$. ,,	\$ 2,553,700	
Inst. Staff Support	\$	1,754,204 \$		\$ 1,762,086	\$ 2,057,000	\$ 2,057,000			\$ 2,057,000	\$ 2,057,000				\$ 2,057,000	
General Administration	\$	1,063,448 \$	722,821	\$ 659,514	\$ 681,600	\$ 806,600	\$ 731,600	\$ 731,600	\$ 731,600	\$ 731,600	\$ 731,600	\$ 731,600	\$ 731,600	\$ 731,600	
School Administration	\$	1,793,512 \$	1,710,003	\$ 1,604,806	\$ 1,650,000	\$ 1,650,000	\$ 1,650,000	\$ 1,650,000	\$ 1,650,000	\$ 1,650,000	\$ 1,650,000	\$ 1,650,000	\$ 1,650,000	\$ 1,650,000	
Business-	\$	1,001,138 \$	848,500	\$ 907,277	\$ 1,254,446	\$ 1,325,646	\$ 1,332,274	\$ 1,338,936	\$ 1,345,630	\$ 1,352,358	\$ 1,359,120	\$ 1,365,916	\$ 1,372,745	\$ 1,379,609	
Other Business-SAN interest closing costs +finance advisor					\$ 149,554	\$ 435,000	\$ 155,000	\$ 155,000	\$ 155,000			\$ 155,000	\$ 155,000	\$ 155,000	
Severance incentive payments for 11/12, 12/13 and 13/14 and sick le	ave payout				\$ 805,000										
Sick leave payouts					,	\$ 400,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	
ORS interest payments at approx 6.17% then in FY 15/16 the debt ov	and is financed and naid off				\$ 60,000	+,	200,000	2 200,000	200,000	200,000	200,000	200,000	2 200,000	200,000	
Operation and Maintenance excluding Utilities & insurance	ved is illianced and paid on	5,823,153 \$	5,315,986		,		\$ 3,996,457	\$ 4.006.448	\$ 4.016.464	\$ 4.026.506	\$ 4.036.572	\$ 4.046.663	\$ 4.056.780	\$ 4.066.922	
Utilities	ş	3,023,133 3		\$ 1,103,330										\$ 1,028,714	
Insurance for Property, G/L and E&O		442.042.0		\$ 172,663											
Transportation includes special ed, homeless, regular ed and grants	\$	413,912 \$													
Central	ş	416,171 \$													
Other-Athletics	\$	506,703 \$													
Community services	\$	304,799 \$	286,168	\$ 209,970	\$ 232,400	\$ 232,400									
Capital expenditures for building and technology equipment and infrast	ructure \$	42,510				\$ -	\$ 425,000	\$ 425,000	\$ 425,000	\$ 425,000	\$ 425,000	\$ 425,000	\$ 425,000	\$ 425,000	
Debt service on new financing (4.5%, 15 year)						\$ 525,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	
Transfers out for QZAB only	\$	816,066 \$	816,334	\$ 396,759	\$ 246,823	\$ 246,823	\$ 246,823	\$ 246,823	\$ 147,463						
Energy bond payments thru 2026					\$ 290,256	\$ 294,566	\$ 293,556	\$ 292,406	\$ 290,844	\$ 294,000	\$ 290,713	\$ 292,088	\$ 293,088	\$ 293,088	
Transfers to other funds and indirect cost payments from Grants				\$ 189,435	\$ 338,177	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	
Transfer to Center Program budget (Fund 220)					\$ 2,382,000	\$ 2,382,000	\$ 2,382,000	\$ 2,382,000	\$ 2,382,000	\$ 2,382,000	\$ 2,382,000	\$ 2,382,000	\$ 2,382,000 !	\$ 2.382.000	
Transfer out to Food serviceSubsidy		Ś	152,257	\$ 185,903											
GROSS expenditure reduction plan to be effective 7/1/15: See Summ	ary attached-these savings wil					\$ (6,627,013)									
Attrition savings due to staff retirements and turnover net of health ins							\$ -			\$ -			\$ (0,027,015)		
budget increase for Unemployment insurance						*	\$ 400,000	-	-	*	-	-	-	*	
off schedule pay adjustments-General fund portion only and NOT recur	ring						00,000								
	-					400	4 500.0	4 4 300 05-	4 2000 0	4 25005	4 20000	4 2 400 0	4 2000 05-		
Allowance for wage & benefit and contractor modifications on the b						\$ 100,000							\$ 3,800,000		
Total of expenditures shown	\$	46,165,989	43,173,606	\$ 41,440,110	\$ 46,727,331	\$ 40,171,838	\$ 41,215,404	\$ 41,209,001	\$ 41,932,997	\$ 42,488,782	\$ 42,985,760	\$ 43,487,577	\$ 43,989,195	\$ 44,489,991	
	Informational	_			V 4 4 /4 F	FV 4 F /4 C	FV 45 (47	FV 47/40 -	FV 40/40	FV 40 /20	FV 20/24	rv 24 /22	FV 22/22 -	v 22/24	
	imormational	F		-	Y 14/15	•	-	FY 17/18 F	FY 18/19	FY 19/20	FY 20/21	-		Y 23/24	
Contribution to deficit reduction or net income	\$	753,915 \$	(2,392,266)	\$ (2,272,542)	\$ (5,645,173)	\$ 10,530,746	\$ 69,813	\$ 571,090	\$ 354,682	\$ 319,536	\$ 356,591	\$ 402,556	\$ 462,831	\$ 538,413	Avg. contribution to deficit per pupil/year
Contribution to deficit reduction per pupil	(must be positive each ye	ear)		\$ (591)	\$ (1,549)	\$ 2,979	\$ 20	\$ 160	\$ 98	\$ 88	\$ 97	\$ 108	\$ 123	\$ 142	\$ 669.02
		•		·	-14.64%		0.2%	1.5%	0.9%	0.8%	0.9%	1.0%	1.1%	1.3%	5.04%
Defict reduction per pupil as percent of state and local funding															5.04/0
State and local funding per pupil								,	\$ 11,014						
Total expenditure per pupil	\$	9,945 \$	-,												
	FY 11													Y 23/24	total
capital improvement budget in General Fund	\$	42,510 \$	-	\$ - :	\$ -		\$ 425,000								\$ 3,400,000
Payments for long term debt and interest costs:					\$ 1,551,633	\$ 2,011,389	\$ 1,975,379	\$ 1,669,229	\$ 1,493,307	\$ 1,349,000	\$ 1,345,713	\$ 1,347,088	\$ 1,348,088	\$ 1,348,088	
Long term debt and interest cost per pupil	\$	176 \$	199		\$ 426	\$ 569	\$ 559	\$ 468	\$ 414	\$ 370	\$ 366	\$ 363	\$ 359	\$ 356	
	ISTS OF ISSUANCE AND DEED	CIT REDUCTION			\$ (4,093,540)	\$ 12 5/2 125	\$ 2.045.103	\$ 22/0.210	\$ 1,402,207	\$ 13/0,000	\$ 1,345,713	\$ 13/7000	\$ 1,348,088	\$ 1.348.088	average per pupil
									÷ 1,433,307			y 1,347,008			. •
combined annual cost/pupil for long term debt interes	t cost and deficit reduct	ion			\$ (1,123)	\$ 3,548	\$ 579	\$ 628	\$ 513	\$ 458	\$ 463	\$ 471	\$ 483	\$ 498	\$ 1,145
** * *															4.95%
Previous as per cent of all state and local funding					-10.62%	-8.24%	5.28%	5.71%	4.65%	4.15%	4.18%	4.24%	4.33%	4.45%	4.33%
Long term debt and interest/financing costs as percent of state and local	l revenue					4.18%	5.10%	4.26%	3.76%	3.35%	3.30%	3.26%	3.22%	3.18%	